



Transformation Programme

January 2021 - programme board summaries

Programme 1 – Listen and Connect

Update from programme board meeting on 8 February 2021



	Key areas of discussion
1	<p>Community Mobilisation: Project moving to how we implement principles and values of Edinburgh Pact and champion a local and sustainable community support model. LM to present back to March board a detailed update on CM progress. Project team to have follow-up meeting with procurement about community wealth building and anchor organisations</p>
2	<p>Community Frailty (GP Frailty; OPMH): No project dashboards presented to board as scope still to be agreed. GP frailty Clinical steering group upcoming to regenerate scope; OPMH scoping session planned with. First dashboards to be presented at March board.</p> <p>OPMH board discussion on scope: Need to be clear what elements align with transformation and which are business as usual. Aim for the same principles as Thrive. Thrive doesn't have an upper age limit for services but have not been clear enough about that. OPMH steering group consider how to collapse the artificial barriers of support available to adults before/ after age 65 and if there is a way to use Thrive principles to better connect people with community support services</p>
3	<p>3 Conversations: Comms video shared for 3Cs, not to be used yet. Will need some context and quality improvements before used for wider comms work. Astley Ainslie Hospital first workshop has taken place, ideas on better connection on hospital and community built into the site, early intervention and communication with the family, ideas on waiting lists, second workshop to develop this further.</p>

Programme 2 – Work Intensively with People in Crisis

Edinburgh Integration Joint Board



Update from programme board meeting on 10 February 2021

	Key areas of discussion
1	<p>An update on progress to date with our Home First project was provided. Following the successful launch of the redesign of urgent care (RUC) in December, the project board met for the first time to define the workstreams of the project. There are 5 workstreams in total; Front Door which incorporates the redesign of urgent care and interventions that can prevent unnecessary admissions; Back Door which is working towards the implementation of a planned date of discharge and will focus on reducing delayed discharges; Pathways which will review all pathways from hospital to home; Data which will identify the data requirements to measure performance across the project and Structure and Governance which aims to develop the workforce structure required to successfully deliver the Home First service provision. Sub groups have been created for each workstream with initial meetings planned throughout the next reporting period.</p>
2	<p>The Medical Day Hospitals project came online in January and now reports through the Programme 2 Board. The project is reviewing the existing delivery model for Medical Day Hospitals to ensure they are sustainable in future and support the current and future demand for those who need them. The project team are refining a wider integrated community frailty model as identified via an options appraisal. This model could move away from the traditional Medical Day Hospital delivery model into a community based model with the potential to have Medical Day Hospital clinics in each locality with one static Medical Day Hospital that offers specialist procedures. The project team are working closely with key stakeholders and staff to further refine this ensuring it can be delivered in this way. Staff consultation events are planned for April and work will continue throughout the next reporting period.</p>

Programme 3 – Build a Good Life

Update from programme board meeting on 9 February 2021

Key areas of discussion

- 1 The Programme Board took some time at the start of the meeting to review the report that was produced following the Independent Review of Adult Social Care, in particular the emerging themes. The Board members had the opportunity to review these and discuss where the recommendations could impact on the projects underway within the programme. The Board acknowledged that there were synergies between some of the recommendations and the work underway in Programme 3, especially linked to the Edinburgh Pact and the commissioning of the new over 65 Care at Home contract.
- 2 The spotlight project on this occasion was **Home Based Care**. The project team updated the Board on progress to date, highlighting the extended timescales related to the Procurement activity. The extension has been agreed to allow coproduction to continue as winter and the pandemic situation had impacted on the ability of key stakeholders and providers to engage. The service user and carer consultation is being finalised and will be live mid March. Discussions are ongoing to recruit to 4 positions that will focus on reducing the unmet need list enabling care and support to be matched quicker. Work is also ongoing to refine the business case for a scheduling tool and supporting mobile technology.
- 2 An update was provided for the **Bed Based Care** project – The initial project board meeting took place with representatives from all workstreams. The outline plan for the development of the bed based strategy was presented to the group along with associated timescales. Due to the scope of the project and the variety of bed types that are being considered, the project board suggested a phased approach to project activities, focusing on priority areas in phase 1. The project team are in the process of establishing what this could look like and will present back to the project board later in the month.
- 3 **The Edinburgh Pact:** The project team developed a visual and narrative of the formulation of the Pact to the Edinburgh Integration Joint Board development session in January. This was shared along with early enactment activities including the Community Mobilisation workstream which forms part of Programme 1. The Community Mobilisation workshop was held at the end of January with 70% of the 190 invitees in attendance. The workshop focused on radical transformative ideas including community wealth building, 20 minute neighbourhoods and community anchor organisations. The project team have been working collaboratively with Healthcare Improvement Scotland (HIS) and NESTA to deliver the project activities. The project team acknowledged the need to focus on health inequalities and the Poverty commission.

Programme 4 – Cross cutting enablers

February Programme board cancelled

Key areas of discussion

- 1 Programme 4 board was cancelled. We were invited to bring a discussion on the Workforce Strategy development to the Portfolio Board in February, to provide an update on the progress of the strategy so far, and made the decision to have that input and feedback before bringing the board back together.

Next board meeting: March 10th